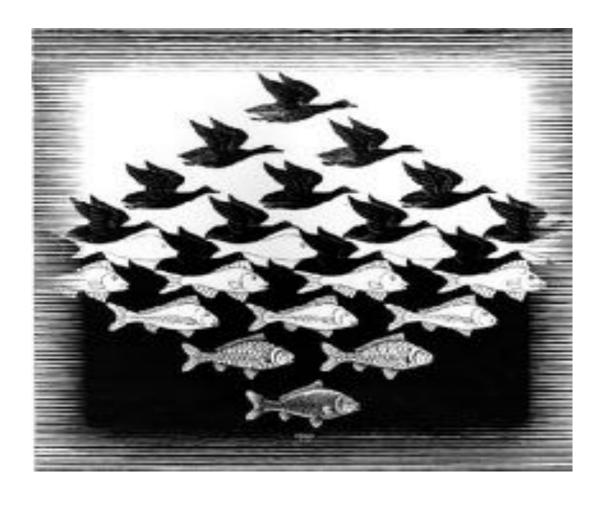




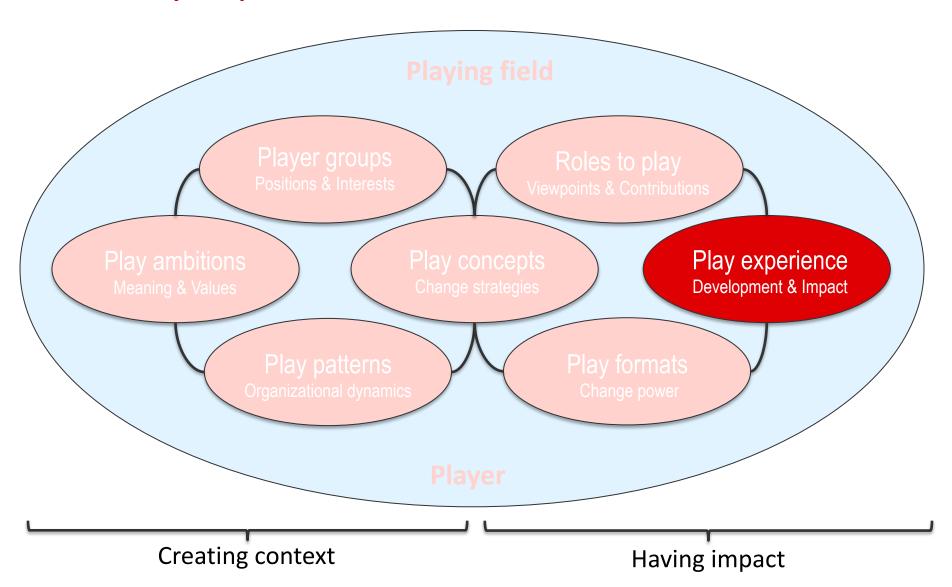
Perceiving play experiences







Play experience







Content

- Measuring and visualizing impact
- Vitality of organizations
- Surface level and undercurrent
- Air France KLM





Measuring and visualizing impact

First measurements Input - Output – Outcome

Relevant & measurable

Clear numbers

Multiple dimensions

Test accountability

Quality & quantity

Involvement of professionals

Awareness of negative effects

Check for perverse effects

Measuring and monitoring What - Who - How

Use of existing info Involve stakeholders

involve stakenoluers

Prevent manipulation

Role of complaints counter

Third party data

Testing with smart samples

Alternative measuring methods

Application of new technologies

Accountability Visualizing results

Sharing results

Telling impact stories

Accountability

Engage players

Celebrate successes

Transparent about social impact

Explicit about contributions

View of innovative strength

Assessment Evaluation and learning

Interpret together

Match story

Find relations

Achievable goals

Good vs. bad outcomes

Choice for learning evaluation

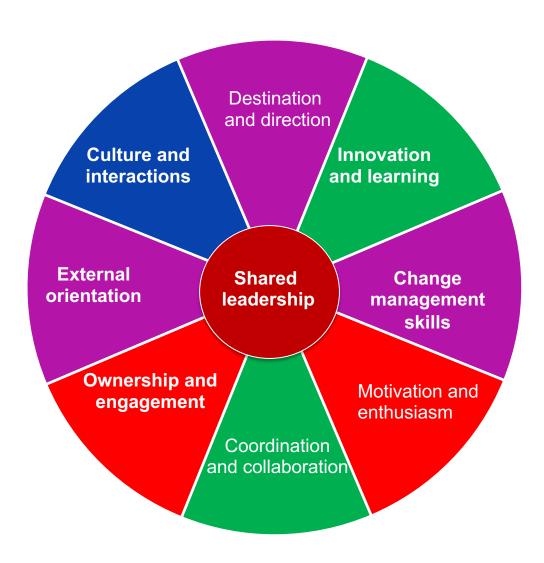
Sharing interpretations of outcomes

Awareness of context and results





Vitality of organizations

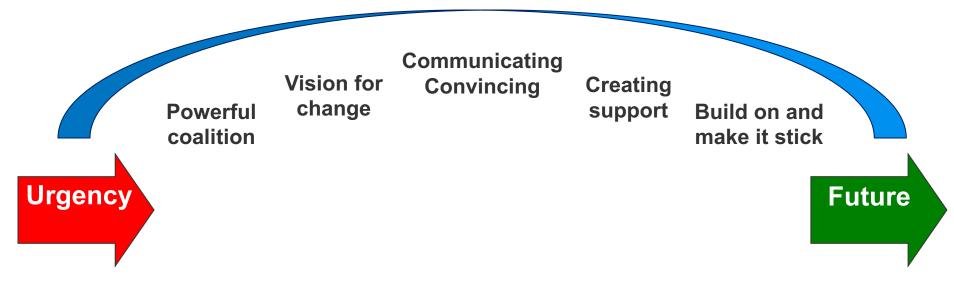






Surface level and undercurrent

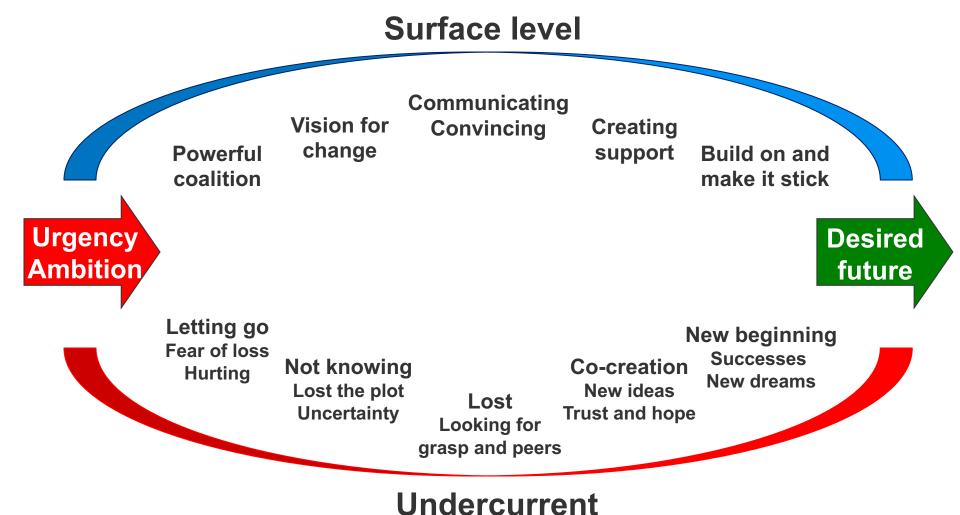
Surface level







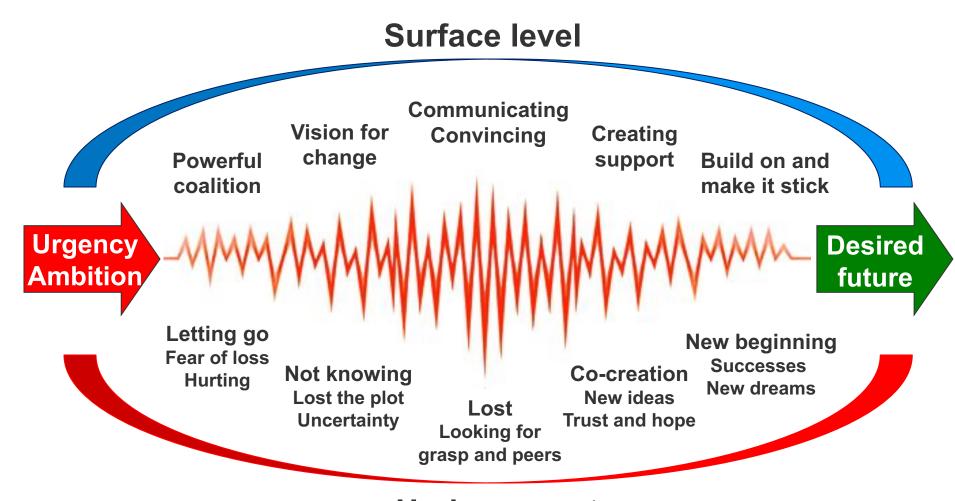
Surface level and undercurrent







Surface level and undercurrent



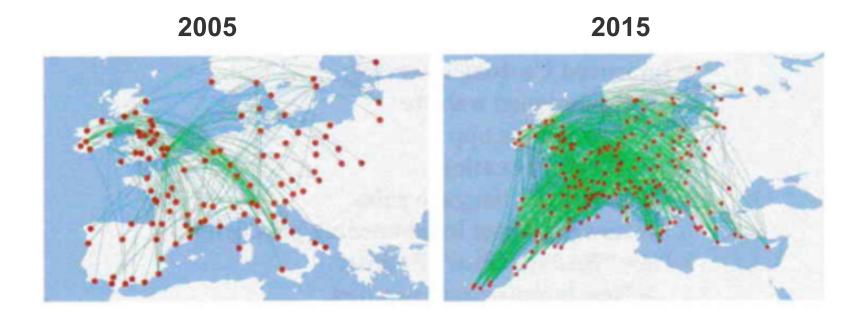
Undercurrent





Increasing competition









Increasing competition



























norwegian





Air France KLM - 2018

	Air France	KLM
Revenu* EBITA* Operating results* Operating margin Operating cash flow	16.073 2.107 266 1.7% 11.1%	10.955 2.105 1.073 9.8% 16.4%
Cost strikes*	355	-
Aircrafts Employees Load factor Punctuality EU	305 (20 models) 84.000 78% 10 th	168 (12 models) 35.000 91% 1 st



